



Green Power

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Press Release

ENEL GREEN POWER: BOARD OF DIRECTORS APPROVES RESULTS AT SEPTEMBER 30TH, 2010

Revenues: 1,581 million euros (1,363 million at September 30th, 2009, +16.0%)

EBITDA: 966 million euros (915 million at September 30th, 2009, +5.6%)

EBIT: 598 million euros (613 million at September 30th, 2009, -2.5%)

Group net income: 352 million euros (301 million at September 30th, 2009, +16.9%)

Net financial debt: 2,758 million euros (5,345 million at December 31st, 2009, -48.4%)

Rome, November 8th, 2010 – The Board of Directors of Enel Green Power SpA ("Enel Green Power"), chaired by Luigi Ferraris, today examined and approved the interim financial report containing the results for the third quarter and first nine months of 2010.

Consolidated financial highlights for the first nine months of 2010 (millions of euros):

	First nine months 2010	First nine months 2009	Change
Total revenues	1,581	1,363	16.0%
EBITDA	966	915	5.6%
EBIT	598	613	(2.5%)
Group net income	352	301	16.9%
Net financial debt	2,758	5,345(*)	(48.4%)

(*) At December 31st, 2009

Francesco Starace, Chief Executive Officer and General Manager of Enel Green Power, said: "These results confirm the strength of Enel Green Power's strategy which rests on a technologically and geographically diverse generating mix that provides steady and robust cash flows. The significant growth registered in Group net income underlines its capacity to generate strong profits and an ability to combine growth with cash generation at a time of great change in the renewables industry and as the world moves towards sustainable development. These strong numbers are a fitting first set of results following the company's recent stock market listing and point to its excellent continuing prospects."

The net financial debt at September 30th, 2010 does not include the debt – equal to 287 million euros – associated with assets classified as held for sale relating to (i) the renewable energy plants in Bulgaria that are in the process of being sold and (ii) the plants owned by Enel Union Fenosa Renovables (Eufer) included in the assets to be transferred to Gas Natural Fenosa under the agreement to divide the assets of Eufer, subject to certain pending conditions.

Following the completion of Enel Green Power's acquisition of 60% of Endesa Generacion y Renovables ("ECyR") from Endesa Generacion on March 22nd, 2010, Enel Green Power acquired control of the company (subsequently renamed Enel Green Power España), which as from that date has therefore been consolidated on a full line-by-line basis. As regards the main effects of the acquisition on the consolidated income statement of Enel Green Power, the EBITDA of ECyR (equal to 59 million euros) reported in the interim financial report at September 30th, 2010 represents 6.1% of the EBITDA of the Enel Green Power Group for the first nine months of 2010 (equal to 966 million euros).

In addition, on March 17th, 2010 Enel SpA ("Enel") recapitalised Enel Green Power in the amount of 3.7 billion euros by waiving part of a financial receivable in respect of the latter.

This press release uses a number of "alternative performance indicators" not envisaged in the IFRS-EU accounting standards (total revenues, EBITDA, net financial debt, net capital employed, net assets held for sale). In accordance with recommendation CESR/05-178b published on November 3rd, 2005, the criteria used to calculate these indicators are described at the end of the release.

OPERATIONAL HIGHLIGHTS

Net installed capacity

Net installed capacity of the Enel Green Power Group (the "Group") at September 30th, 2010 was 5,884 MW, including 2,539 MW (43.2%) of hydroelectric capacity, 2,472 MW (42.0%) of wind capacity, 742 MW (12.6%) of geothermal capacity, and 132 MW (2.2%) of other renewable energy capacity (solar, biomass and co-generation). In Italy and Europe, installed capacity was 2,951 MW (50.1%), while in Iberia and Latin America it was 2,145 MW (37.5%) and in North America it was 788 MW (13.4%). Compared with September 30th, 2009, installed capacity expanded by 1,215 MW (+26.0%), of which 904 MW was from the consolidation of the plants held by ECyR (now renamed Enel Green Power España) and 311 MW from organic growth. In Italy and Europe capacity expanded by 215 MW, while in Iberia and Latin America it grew by 96 MW.

Power generation

Net electricity generated by the Enel Green Power Group in the first nine months of 2010 was 15.82 TWh, of which 9.42 TWh in Italy and Europe, 4.45 TWh in Iberia and Latin America, and 1.9 TWh in North America. The average load factor (i.e. the ratio between annual net output and the theoretical generation achievable in one year – a total of 8,760 hours – at nominal MW) was 44.0%.

The rise in output compared with the first nine months of 2009 was 1.4 TWh (+9.8%), of which 0.1 TWh was in Italy and Europe, 1.1 TWh in Iberia and Latin America and 0.2 TWh in North America. The increase was attributable to the rise in installed capacity, the improvement in the availability of wind plants and the return of Italian hydroelectric generation to its historic average levels.

FINANCIAL HIGHLIGHTS

Consolidated results for the first nine months of 2010

Total revenues in the first nine months of 2010 were 1,581 million euros, an increase of 218 million euros (+16.0%) from the year-earlier period. This change reflected the increase in output and sales and the strong rise in revenues reported by Enel.si thanks to significant growth in the Italian retail market.

EBITDA was 966 million euros for the first nine months of 2010, an increase of 51 million euros (+5.6%) versus the same period in 2009.

Italy and Europe posted EBITDA of 664 million euros, down 36 million euros (-5.1%) compared with the first nine months of 2009, mainly due to the fall in prices on the Italian market, partially offset by greater output in the other European countries.

EBITDA in Iberia and Latin America was 226 million euros, up 52 million (+29.9%) from the corresponding period of 2009. This increase was the result of higher production achieved in Iberia (mainly due to the effects of the consolidation of Enel Green Power España) and in a number of Latin American countries. This was partially offset by the diminished performance achieved in Panama as a result of the El Niño effect and the fall in prices on the Spanish market, which occurred largely in the first half of the year.

North America posted EBITDA of 63 million euros, up 3 million (+5.0%) from the first nine months of 2009, thanks to greater output made possible by the increased availability of plants, which offset the rise in costs generated by the acquisition of Padoma Wind Power on January 21st, 2010, a company specialising in the development of wind plants, and the consolidation of its operating structure.

EBITDA at the Enel.si subsidiary was 13 million euros, an improvement of 32 million euros compared with the first nine months of 2009, thanks to the strong growth in the Italian retail market.

EBIT in the first nine months of 2010 was 598 million euros, down 15 million euros (-2.5%) from the first nine months of 2009 due to greater depreciation and amortisation, mainly as a result of the consolidation of Enel Green Power España.

Group net income for the first nine months was 352 million euros, an increase of 51 million euros (+16.9%) compared with the corresponding period of the previous year. In addition to the factors outlined above, the rise was attributable to a decrease in financial expense following the recapitalisation of Enel Green Power on March 17th, 2010 by the parent company, Enel SpA, by way of the waiver of a .7 billion-euro portion of the latter's financial receivables and to lower taxes in Italy as a result of the benefits of the tax relief measures envisaged under Decree Law 78/2009 (the Tremonti Ter Decree).

The **consolidated balance sheet** at September 30th, 2010 showed net capital employed of 9,891 million euros (7,909 million euros at December 31st, 2009), including net assets held for sale of 119 million euros (none at December 31st, 2009). It was financed by total shareholders' equity of 7,133 million euros (2,564 million euros at December 31st, 2009) and net financial debt of 2,758 million euros (5,345 million euros at December 31st, 2009), excluding the debt associated with assets classified as held for sale equal to 287 million euros. At September 30th, 2010, the **debt/equity ratio** was 0.4, compared with 2.1 at the end of 2009.

Capital expenditure in the first nine months of 2010 was 601 million euros (of which 6 million related to changes in assets and liabilities held for sale), up 96 million euros from the same period of 2009. Financial investments of 30 million euros were also made.

Group employees at September 30th, 2010 (including 28 employees relating to units held for sale) numbered 2,957 (2,685 at December 31st, 2009), an increase of 272. The net change was attributable to the effect of the consolidation of Enel Green Power España (adding 151 employees) and the net balance of new hires and terminations and other staff movements (an increase of 121 employees).

Consolidated results for the third quarter of 2009

	Third quarter 2010	Third quarter 2009	Change
Total revenues	542	423	28.1%
EBITDA	315	264	19.3%
EBIT	183	163	12.3%
Group net income	99	78	26.9%

Total revenues for the third quarter of 2010 were 542 million euros, up 119 million euros (+28.1%) from the year-earlier period. This change mainly reflected the 11% improvement in electricity output and sales and the strong increase in revenues reported by Enel.si thanks to significant growth in the Italian retail market.

EBITDA for the third quarter of 2010 was 315 million euros, up 51 million euros (+19.3%) compared with the corresponding period in 2009.

EBIT for the third quarter of 2010 was 183 million euros, up 20 million euros (+12.3%) from the same period in 2009.

Group net income for the third quarter of 2010 was 99 million euros, up 21 million euros (26.9%) from the same period in 2009.

RECENT KEY EVENTS

On July 15th, 2010, Enel Green Power signed two separate framework agreements with Siemens Wind Power A/S (“Siemens”) and Vestas Italia S.r.l. (“Vestas”) for the supply of wind turbines. The first framework agreement was signed with Siemens and the second with Vestas involving them supplying, transporting, installing and maintaining wind turbines with a total capacity of 600 MW and 700 MW respectively for Enel Green Power in various countries in which the Group operates for the 2011-2014 period. Enel Green Power has the option to increase this capacity by an additional 600 MW and 700 MW respectively over the same period.

On July 22nd, 2010, Enel Green Power sold 50% of Enel Green Power & Sharp Solar Energy S.r.l. to Sharp. This company was formed under the January 4th, 2010 agreement signed by the parties to develop new photovoltaic fields in the Mediterranean region using photovoltaic panels manufactured at the Catania factory.

On July 30th, 2010, Enel Green Power and Sharp subscribed a capital increase of 120,020,000.00 million euros for 3Sun S.r.l. (“3Sun”) reserved to them, each acquiring 33.33% of 3Sun, with simultaneous payment of the funds. Under the above-mentioned January 4th, 2010 agreement, as amended on July 30th, 2010, 3Sun will be jointly controlled by Enel Green Power, Sharp and STMicroelectronics.

On July 30th, 2010 Enel Green Power España signed an agreement with Gas Natural SDG, S.A. (“Gas Natural”) to split the assets of Eufer, a 50/50 joint-venture between Enel Green Power España and Gas Natural, to allow each party to pursue its own strategy in the Iberian renewable energy sector most effectively.

Under the agreement, Eufér's assets will be divided into two parts, each well-balanced in terms of value, EBITDA, capacity, risk and technology mix. One part – decided by a draw – will be transferred to Gas Natural, while Enel Green Power España will retain the other part as the sole shareholder of Eufér. Each company will receive approximately 550 MW of installed capacity, both operational and under construction (mainly comprising wind, mini-hydro and cogeneration assets) and a pipeline of wind, solar, solar thermal and biomass projects of approximately 2,000 MW. The net debt of Eufér will be split equally between Enel Green Power España and Gas Natural.

The agreement is subject to a number of conditions that are expected to be met by the end of the year, including approval from the competent antitrust and regulatory authorities. The conditions will be deemed unfulfilled if not met by January 31st, 2011.

On August 26th, 2010 Enel Green Power, through its wholly-owned subsidiary Enel Brasil Participações Ltda, was awarded 90 MW of capacity in the public tender held in Brazil to promote wind power, based on three projects (of 30 MW each, at Cristal, Primavera and Sao Judas) with very high wind potential and a capacity factor of around 50%, among the highest in the world. This means that they will be able to generate the equivalent of over 4,000 hours of power per year, about twice the European average. The wind farms will be built in the Brazilian state of Bahia.

Through the tender, EGP also gained the right to sign a 20-year contract to sell the electricity generated by the three plants through Brazil's Chamber of Electrical Energy Commercialisation (CCEE) at a price indexed 100% to Brazilian inflation.

On October 14th, 2010 Enel Green Power España signed an agreement with Endesa to hedge its exposure to market price risk for 2011 and 2012.

The agreement is intended to significantly reduce the company's exposure to price risk in the Spanish market from the sale of electricity generated by plants benefiting from incentives under the specific Spanish regulatory framework of Royal Decree 436.

About 650 GWh in 2011 and 440 GWh in 2012 have been hedged.

On October 20th, 2010 Enel Green Power – through its subsidiary Enel North America Inc. ("ENA") – and its development partner TradeWind Energy announced that the Caney River Wind Project has entered into an agreement with the Tennessee Valley Authority (TVA) for the purchase of the annual output of the proposed 200 MW wind farm ("Caney River Wind Project") to be built and operated by Enel Green Power in Elk County, Kansas, USA.

The TVA provides electricity for utilities and business customers in most of Tennessee and parts of Alabama, Mississippi, Kentucky, Georgia, North Carolina and Virginia – an area of 207,000 square kilometres with a population of 9 million.

TradeWind and ENA plan to erect a wind park on nearly 5,600 hectares in west central Elk County. More than 200 workers will be employed during the construction phase. The entire project is expected to cost about 350 million US dollars (about 250 million euros) and the facility is scheduled to begin commercial operations in 2011.

On November 4th, 2010 Enel Green Power started trading on the MTA, Borsa Italiana's electronic stock market and on Spain's regulated markets.

The offering price for the shares was set at 1.60 euros per share, corresponding to a market capitalisation of 8 billion euros, placing Enel Green Power among the top 15 companies in Italy by market capitalisation.

The offering generated total gross demand for around 1,780 million shares, compared with the 1,415 million Enel Green Power shares involved in the global offering, which could be supplemented by a maximum of 210 million additional shares that the Global

Coordinators, within 30 days from the start of trading of EGP shares, could purchase through the exercise of the greenshoe option reserved for them.

The public offering in Italy and Spain generated demand for around 1,260 million Enel Green Power shares from approximately 340,000 retail investors. Demand from institutional investors amounted to about 520 million Enel Green Power shares.

OUTLOOK

2010 is a key year in the consolidation of Enel Green Power's positioning in the world renewable energy industry, particularly following its recent listing.

The company will seek to achieve balanced growth across all technologies, focusing on the wind and solar sectors in the medium term, extracting the benefits produced by economies of scale, mainly in the procurement area, and by its international scope.

As regards geographical diversification, the company will direct its attention to rationalising its current international portfolio, focusing on its core markets, such as Italy, the United States, Spain, Greece and Romania, while continuing to assess any new opportunities in countries with favourable regulatory environments as well as potential disposals in non-strategic countries.

The company will complete the integration of the Spanish and Portuguese operations arising from the acquisition of the Spanish company Green Power España and the division of the assets of Eufer. On the organisational front, the process of the integration of the new development vehicles acquired in the United States and in Italy will continue.

In light of the joint venture agreements with Sharp and ST, Enel Green Power will also start construction of a factory for the manufacture of photovoltaic panels expected to begin operation by the end of 2011. Under other joint venture agreements solely with Sharp, work connected with the development and operation of plants in Italy and Europe is set to start.

Finally, the company expects to benefit from positive developments in the retail photovoltaic market and energy efficiency projects through Enel.si.

The company will continue its R&D efforts in innovative technologies, focusing its full attention on environmental and safety issues.

BOARD OF DIRECTORS COMPLETES UPDATING OF BYLAWS TO INCORPORATE NEW SHAREHOLDER RIGHTS REGULATIONS

Today the Board of Directors also approved the "mandatory" amendments to the bylaws, which falls under the jurisdiction of the Board of Directors as laid down by the law and the bylaws, because they merely require the adaptation of the bylaws to reflect the regulatory changes introduced by Legislative Decree 27/2010 (implementing into Italian law European Directive 2007/36/EC, which seeks to facilitate the participation of shareholders in the general meetings of listed companies).

Specifically, the amendments relate to the procedures for electronic notification of proxies that shareholders may use with the company.

At 5:30 p.m CET. today, November 8th, 2010, a conference call will be held to present the results of the first nine months of 2010 to financial analysts and institutional investors. Journalists are also invited to listen in to the call.

Documentation relating to the conference call will be available on Enel Green Power's website (www.enelgreenpower.com) in the Investor Relations section from the beginning of the event.

Tables presenting the results of the individual business areas (which do not take account of intersegment eliminations) are attached below, as are a descriptive summary of the alternative performance indicators and the condensed income statement, the statement of comprehensive income, the condensed balance sheet and the condensed cash flow statement. These statements and explanatory notes have been delivered to the independent auditors for their assessment.

The manager responsible for the preparation of the corporate financial reports, Alberto de Paoli, declares, pursuant to Article 154-bis, paragraph 2, of the Consolidated Law on Financial Intermediation, that the accounting information contained in this press release corresponds with that contained in the accounting documentation, books and records.

Results by business area

In March 2010, the Enel Green Power Group adopted a new organisational structure based on the following areas: Italy and Europe, Iberia and Latin America, North America, and Enel.si. In this press release and in the interim financial report at September 30, 2010, the results of the business areas are therefore presented in accordance with the existing structure. For the purposes of providing comparable figures, the information for the first nine months and the third quarter of 2009 have been reallocated to these business areas on the basis of the new organisational structure.

Italy and Europe

Results (millions of euros)

	First nine months 2010	First nine months 2009	Change	Third quarter 2010	Third quarter 2009	Change
Revenues	889	918	(29)	260	272	(12)
EBITDA	664	700	(36)	195	212	(17)
EBIT	426	465	(39)	112	131	(19)
Capex	389	285	104	160	146	14

Iberia and Latin America

Results (millions of euros)

	First nine months 2010	First nine months 2009	Change	Third quarter 2010	Third quarter 2009	Change
Revenues	386	262	124	143	80	63
EBITDA	226	174	52	94	49	45
EBIT	132	136	(4)	56	36	20
Capex	135	191	(56)	53	68	(15)

North America

Results (millions of euros)

	First nine months 2010	First nine months 2009	Change	Third quarter 2010	Third quarter 2009	Change
Revenues	116	104	12	31	31	-
EBITDA	63	60	3	14	12	2
EBIT	27	31	(4)	3	5	(2)
Capex	77	29	48	49	11	38

Enel.si

Results (millions of euros)

	First nine months 2010	First nine months 2009	Change	Third quarter 2010	Third quarter 2009	Change
Revenues	190	79	111	108	40	68
EBITDA	13	(19)	32	12	(9)	21
EBIT	13	(19)	32	12	(9)	21
Capex	0	0	0	0	0	0

ALTERNATIVE PERFORMANCE INDICATORS

The following section describes a number of alternative performance indicators, not included in the IFRS-EU accounting standards, which are used in this press release in order to facilitate the assessment of the Group's performance and financial position.

Total revenues: calculated as the sum of "Revenues" and "Net income/(charges) from commodity risk management".

EBITDA: an indicator of Enel Green Power's operating performance, calculated as "Operating income" plus "Depreciation, amortisation and impairment losses"

Net financial debt: an indicator of Enel Green Power's financial structure, calculated as the sum of "Long-term loans", the current portion of long-term loans, "Short-term loans", certain items under "Current financial liabilities", net of "Cash and cash equivalents", and "Current financial assets" and "Non-current financial assets" not previously considered in the definition.

Net capital employed: calculated as the sum of "Non-current assets", "Current assets" and "Assets held for sale", net of "Non-current liabilities", "Current liabilities" and "Liabilities held for sale", excluding the items previously considered in the definition of net financial debt.

Net assets held for sale: calculated as the algebraic sum of "Assets held for sale" and "Liabilities held for sale"

Consolidated income statement

3rd quarter				Millions of euros		First nine months			
2010	2009 unaudited	Change				2010	2009 unaudited	Change	
533	388	145	37.4%	Revenues from sales and services		1,489	1,256	233	18.6%
8	5	3	60.0%	Other revenues		28	30	(2)	(6.7%)
541	393	148	37.7%	Revenues		1,517	1,286	231	18.0%
116	52	64	123.1%	Raw materials and consumables		238	109	129	118.3%
76	65	11	16.9%	Services		232	208	24	11.5%
42	38	4	10.5%	Personnel		131	115	16	13.9%
132	101	31	30.7%	Depreciation, amortisation and impairment losses		368	302	66	21.9%
14	9	5	55.6%	Other operating expenses		44	33	11	33.3%
(21)	(5)	(16)	320.0%	Capitalized costs		(30)	(17)	(13)	76.5%
359	260	99	38.1%	Costs		983	750	233	31.1%
1	30	(29)		Net income/(charges) from commodity risk management		64	77	(13)	
183	163	20	12.3%	Operating income		598	613	(15)	(2.4%)
(35)	(28)	(7)	25.0%	Net financial income/(expense)		(86)	(108)	22	(20.4%)
4	2	2	100.0%	Financial income		24	13	11	84.6%
(39)	(30)	(9)	30.0%	Financial expense		(110)	(121)	11	(9.1%)
7	-	7	-	Share of income/(expense) from equity investments accounted for using the equity method		10	2	8	400.0%
155	135	20	14.8%	INCOME BEFORE TAXES		522	507	15	3.0%
46	51	(5)		Income taxes		150	184	(34)	
109	84	25	29.8%	NET INCOME FOR THE PERIOD		372	323	49	15.2%
99	78	21	26.9%	Attributable to shareholders of the Parent Company		352	301	51	16.9%
10	6	4	66.7%	Attributable to minority interests		20	22	(2)	(9.1%)
				<i>Earnings per share: basic and diluted (euros)</i>		<i>0.09</i>	<i>0.12</i>	<i>(0.03)</i>	<i>(25.0%)</i>

Statement of Comprehensive Income

First nine months

Millions of euros

	2010	2009 unaudited
Losses on cash flow hedges	(76)	(13)
Exchange rate differences	84	(29)
Income/(loss) recognised directly in equity (net of taxes)	8	(42)
Net income for the period	372	323
Comprehensive income for the period	380	281
Attributable to:		
- <i>shareholders of the Parent Company</i>	360	259
- <i>minority interests</i>	20	22

Consolidated balance sheet

Millions of euros

ASSETS	Sept. 30, 2010	Dec. 31, 2009	Change
Non-current assets			
Property, plant and equipment	8,203	7,200	1,003
Intangible assets	856	259	597
Goodwill	881	532	349
Deferred tax assets	167	121	46
Equity investments accounted for using the equity method	376	261	115
Non-current financial assets	139	35	104
Other non-current assets	45	34	11
	10,667	8,442	2,225
Current assets			
Inventories	39	31	8
Trade receivables	466	512	(46)
Tax receivables	110	18	92
Current financial assets	306	228	78
Cash and cash equivalents	217	144	73
Other current assets	215	119	96
	1,353	1,052	301
Assets held for sale	450	0	450
TOTAL ASSETS	12,470	9,494	2,976
LIABILITIES AND SHAREHOLDERS' EQUITY			
	Sept. 30, 2010	Dec. 31, 2009	Change
Equity attributable to the shareholders of the Parent Company			
Share capital	1,000	600	400
Other reserves	5,092	1,366	3,726
Net income (loss) for the period	352	418	(66)
	6,444	2,384	4,060
Equity attributable to minority interests	689	180	509
<i>of which net income attributable to minority interests</i>	<i>20</i>	<i>21</i>	<i>(1)</i>
TOTAL SHAREHOLDERS' EQUITY	7,133	2,564	4,569
Non-current liabilities			
Long-term loans	1,093	1,131	(38)
Post-employment and other employee benefits	48	46	2
Provisions for risks and charges	98	68	30
Deferred tax liabilities	402	182	220
Non-current financial liabilities	55	22	33
Other non-current liabilities	72	63	9
	1,768	1,512	256
Current liabilities			
Short-term loans	2,113	4,413	(2,300)
Current portion of long-term loans	153	115	38
Current portion of long-term provisions and short-term provisions	7	13	(6)
Trade payables	618	454	164
Income tax payables	160	207	(47)
Current financial liabilities	65	85	(20)
Other current liabilities	122	131	(9)
	3,238	5,418	(2,180)
Liabilities held for sale	331	0	331
TOTAL LIABILITIES	5,337	6,930	(1,593)
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	12,470	9,494	2,976

Consolidated statement of cash flows

Millions of euros	First nine months		
	2010	2009	Change
Net income for the period	372	323	49
Adjustments for:			
Amortisation, depreciation and impairment losses	368	302	66
Provisions for risks and charges and post-employment and other employee benefits	7	4	3
Share of income from equity investments accounted for using equity method	(10)	(2)	(8)
Net financial expense	86	108	(22)
Income taxes	150	184	(34)
Capital losses and other non-monetary items	3	-	3
<i>Cash flow from operating activities before changes in net current assets</i>	<i>976</i>	<i>919</i>	<i>57</i>
Increase/(Decrease) in provisions for risks and charges	(12)	(14)	2
(Increase)/Decrease in inventories	(4)	3	(7)
(Increase)/Decrease in trade payables and receivables	84	(178)	262
(Increase)/Decrease in other current and non-current assets/liabilities	(173)	(123)	(50)
Interest income (expense) and other financial income collected/(expense paid)	(56)	(34)	(22)
Income taxes paid	(297)	(61)	(236)
Cash flows from operating activities (a)	518	512	6
Investments in property, plant and equipment	(592)	(501)	(91)
Investments in intangible assets	(9)	(4)	(5)
Investments in entities (or business units) less cash and cash equivalents acquired	(863)	(12)	(851)
Increase/(Decrease) in other investing activities	(73)	-	(73)
Dividend received from associates	15	15	-
Cash flows used in investing activities (b)	(1,522)	(502)	(1,020)
Financial debt (new long-term borrowing)	121	182	(61)
Financial debt (repayments and other changes)	964	(141)	1,105
Cash flows from financing activities (c)	1,085	41	1,044
Impact of exchange rate fluctuations on cash and cash equivalents (d)	3	-	3
Increase/(Decrease) in cash and cash equivalents (a+b+c+d)	84	51	33
Cash and cash equivalents at beginning of the period	144	163	(19)
Cash and cash equivalents at the end of the period	228	214	14
of which discontinued operations	11	-	11